





BUILDING RESILIENCY

There are many lasting memories from 2020. We chose to embrace the power behind the images that you see on this page. In the spaces that the pandemic filled with fear and uncertainty, we witnessed individuals and communities empowering each other – building resiliency – by organizing peaceful protests, by setting up food and school supply drives, and by promoting awareness and access to COVID testing, as a few examples.

We are getting through this pandemic because we are reminded that we are always stronger together. And Leviticus came through the year stronger too because of the steadfast support of our investors, donors and community partners. The consistency of that support enabled us to stretch our

further to support Leviticus' mission and to continue to serve the nonprofits and communities that inspire us each day.

financial resources and human capital even

PHOTO CREDIT

We thank the following organizations for generously providing the images included in this report: Fortune Society, Legion of Good Will U.S., Seabury Housing Cooperative, Southern Tier Environments for Living, and Westhab.











IMPACT

Total Dollars Invested Total Affordable Homes Created or Preserved Total Early Care and Education Seats Created Commercial and Nonprofit Facilities Financed

2020

\$13,949,419

756

96

1

1983-2020

\$132,339,178

6,593

5,660

48

TO OUR MEMBERS AND FRIENDS

Dear Members and Friends.

Suffering, injustice, loss of life and extreme political polarity dominated 2020. It will be remembered as a difficult year for our nation and for so many families and individuals. Schools were forced to move to remote learning, healthcare workers were thrust into a pandemic, millions of jobs were lost, and the murder of George Floyd and other Black Americans brought a spotlight to decades-old systemic injustices.

Amid this upheaval, however, we were inspired by the courage of frontline healthcare workers heroically tending to COVID-19 patients while putting their lives at risk; grocery store employees continuing to show up so people could buy the essentials they needed; and Black Lives Matter protesters taking to the streets to demand justice as well as progress on ending racial disparities and police brutality against people of color.

This report looks back on 2020 and what Leviticus was able to achieve. You'll see a strong focus on the building, rehab and preservation of affordable housing, particularly to benefit very low-income people. Our region continues to struggle to meet the demand for homes that are safe, decent places that low-income families can afford. With so many of those families hit inordinately hard by job losses in 2020, especially families of color, the pressure will be greater to address this issue in the years ahead.

There is still much to do to bring about racial and social justice, to heal from the pandemic, to fight untruths, and to find common ground that heals civic fissures. Leviticus has important contributions to make. But it isn't just about doing. All of us need a deep conversion of the heart. It will undoubtedly be an ongoing conversion, with two steps forward and one step back.

Yet spring has arrived, and the weather is warming. Vaccination rates are increasing, the tone in Washington has changed, and new, deeper commitments to address long time racial disparities seem to have taken hold. We look to the future with hope.

We are deeply grateful for the work of our dedicated Board of Directors and Board committees. We salute Leviticus' hardworking staff, incredibly generous pro bono counsel, and all our donors, investors and partners. Without your steadfast support we would not be the Leviticus Fund you see on these pages.

Sincerely,

Greg Maher **Executive Director**

Freg Mahen



Rusumy Jeffrio, Row, Ph.D.

Rosemary Jeffries, RSM **Board President**



OUR MISSION

The Leviticus Fund is motivated by faith and founded on the biblical verse of Leviticus 25:23 and its call for justice in the stewardship of economic resources. The Fund supports transformative solutions that serve low-income and vulnerable people by combining flexible capital from social impact investors and contributors with knowledge-sharing to create sustainable and affordable communities.

2020 AT A GLANCE

NEWBURGH HOUSING STUDY PIVOTS TO REMOTE COMMUNITY ENGAGEMENT

The Leviticus Fund knew from the onset the critical role of community engagement in creating a housing report that offered the maximum benefit to residents, community-stakeholders and city officials in Newburgh, New York. Our work continued in 2020 - despite the challenges of the pandemic – with less in-person roundtables, more telephone and Zoom calls, and dual language surveys.

In early 2020, we focused on developing a workplan that was guided by earlier community listening sessions which identified how the city's housing needs were intertwined in economic development-related concerns. We were mindful too of the importance of immersing ourselves into the multi-faceted reality of Newburgh, and creating a final report that provided strategies for policy implementation.

Our work benefitted greatly from the expertise and creativity of our consultants, Kevin Dwarka LLC and Pace Land Use Law Center, to conduct extensive analysis of demographic, housing and fiscal data that revealed: (i) the extent of high housing cost burdens for renters and homeowners; (ii) the severe racial disparities in homeownership levels; (iii) lingering concerns over the age, quality and occupancy of the housing stock; and (iv) worries about rising residential property

Our Newburgh study was also enhanced by strong communitylevel cooperation. Newburgh's Planning Department and elected officials provided critical information on specific initiatives it had already undertaken, and the effect of those efforts on the affordability, accessibility, and quality of the city's housing inventory and overall economic vitality. The Leviticus Fund is a member of the Newburgh Housing Coalition, which also played an active role. Coalition members offered ongoing feedback based on their own work in the city and their experiences as Newburgh residents.

What emerged from this effort are five policy theme priorities: (i) housing conditions; (ii) affordability; (iii) housing development; (iv) neighborhood stabilization; and (v) economic development. The report, which is being funded by the JPMorgan Chase Foundation, will be released in May of 2021.

LENDING IN A STORM

I began my career as a lender during a period of economic disruption. It was the early 1980s, and the Prime Rate reached 13%. Twenty years later, I helped CDFIs "weather the storm" of the Mortgage Crisis that started in 2008. Now, a generation later, community development lenders like the Leviticus Fund faced a new "storm" brought about by the COVID-19 pandemic. Its impact was slow-moving initially, as we watched a gradual climb in unemployment rates and a steady decline in economic productivity. As the pandemic progressed and more cities closed down, many real estate developers experienced significant uncertainty in our market: the declining availability of public subsidy programs

essential to the success of community development projects.

The lending team at the Leviticus Fund continued to meet market needs despite these challenges. We carefully reviewed our portfolio of existing loans and contacted borrowers we suspected might be experiencing COVID-related financial troubles. Fortunately, these organizations were resilient and utilized stimulus payments and other public support to maintain their operations. Furthermore, we continued to pursue lending opportunities and approved a record number of loan commitments by the end of 2020.

The effects of physical distancing and increased availability of COVID vaccines are helping to fuel the economic recovery. As a result, Leviticus is looking forward to continuing to work with our borrowers as they address any lingering financial challenges. And we will continue to pursue new prospects for creating positive social impacts in the communities we serve.

- Kevin McQueen, Director of Lending

INTRODUCING THE LEGACY FUND

The year was 1983: 38 years ago. Pope John Paul II visited Haiti in March and decried "the injustice, the excessive inequality, the degradation of the quality of life, the misery, the hunger, the fear" under President "Baby Doc" Duvalier. On June 18, Sally Ride became the first American woman in space on the Shuttle Challenger. Tootsie was a big hit in movie theaters and Cabbage Patch Kids dolls were all the rage for Christmas shoppers.

But without any fanfare, something deeply significant happened in 1983.

In May of that year, 27 religious communities invested \$360,000 in capital to form the Leviticus 25:23 Alternative Fund. By pooling their resources, they knew they could do more for those with less. They prepared the way for Leviticus to begin its life-changing work and have continued to support our efforts ever since.

In 2020, several of the founding members of the Leviticus Fund invited early supporters to convert their investments to donations and in so doing, create The Legacy Fund.

The Legacy Fund is a permanently restricted fund to be used exclusively for lending capital. Unlike traditional grants, this gift will never be "spent down" - but will keep revolving into communities in need. Through donations to the Legacy Fund, Leviticus' members will continue to relieve poverty and suffering by investing in community-identified efforts that foster social, economic, environmental, and racial justice.

Following a soft launch in early 2021, we are pleased to announce that five member communities have donated their subventions. These visionary leaders will retain their member status in the Leviticus Fund while permanently entrusting us as stewards of their resources. We are deeply grateful for their support. The Legacy Fund will continue to rollout in 2021.



CASTLE III

NEW YORK, NY

The Fortune Society champions an effective model of blending supportive housing for the formerly incarcerated with affordable rentals for low-income families. With a \$1 million Project Start Fund loan from Leviticus, it is pursuing a third development project in Upper Manhattan to offer stability for those who might otherwise cycle through jails and homeless shelters.

"Clients of the Fortune Society face triple-edge discrimination. It is discrimination based on race, based on criminal record, and based on source of income if people have vouchers. We got involved in housing because it is desperately needed and not available to our clients.

"The people we serve have lived through multiple traumas with incarceration being one, but often not the only one. We really work at wrap-around services to stabilize people, and help address their behavioral health challenges and trauma. More than half of our staff comes from the same life experiences as our clients, and this really matters. We build a community where people support each other, and we make a life-time commitment to people. The truth about substance abuse and mental health is that they are life-time struggles, and we believe you don't ever give up on a person.

"Nothing has the power, the depth or the inspiration for me as the housing work we do. Castle III will be a mix of permanent supportive housing for our population and deeply affordable housing for the community. If you don't have a safe place to lay your head, everything else is shaky. Housing is what anchors people, and you watch lives change.

"Leviticus provided the predevelopment funding that was essential for this project, and it was done in a very supportive way that works really well financially. They also talked us through the predevelopment process, and how to best manage the vendors that we are working with. There is a big difference between being a lender who is a lender, and a lender who is a partner with a shared sense of mission. Leviticus is a partner with a shared sense of mission."

JoAnne Page President & CEO The Fortune Society

CASTLE III AT A GLANCE

\$1,000,000 **PREDEVELOPMENT** LOAN

82 Units AFFORDABLE AND SUPPORTIVE RENTAL HOUSING





SEABURY HOUSING COOPERATIVE

NEW HAVEN, CT

Founded almost a half-century ago, Seabury Housing Co-op struggled under the financial weight of deferred building maintenance and inefficient energy systems. When one of the building's two elevators failed, the Leviticus Fund provided financing for the emergency work to modernize both elevators and keep residents safe.

SEABURY HOUSING COOPERATIVE AT A GLANCE

\$645,000 **BRIDGE LOAN EMERGENCY BUILDING REPAIRS**

"Seabury is an 87-unit, resident-controlled co-op that is 45 years old and has not had much work done to it over those years. Most of the residents have been there for a very long time, including a lot of seniors who have aged in place. It is in downtown New Haven, just a block or two from the Yale University campus. New luxury apartments are going up everywhere, and Seabury is one of the few remaining oases in the area that truly provides affordable housing. The mantra is 'save Seabury', and there is a lot of interest in helping the building stabilize and succeed for the long-term.

"Work on the elevators was a priority almost from the beginning because they were the original elevators. Last summer they started to fail, and we were down to one elevator, so it went from a priority to an emergency repair. Buildings that are over four stories in New Haven need to have an elevator. If the second elevator went down, it would have

been catastrophic. We would have needed to vacate the top three floors and relocate all of those tenants because of the lack of elevators.

"Talk about saving Seabury! It was incredible for Leviticus to step in behind three other lenders at that level of potential risk. Few nonprofit lenders would have done that, and I think you can see the success.

"All the work is completed, and people are extremely happy. Beyond the health, safety and convenience of workable elevators, the difference in the electric usage cost of those 45-year-old elevators compared to the new ones is substantial. It's going to have a significant impact on the building's electrical usage, and trying to achieve greater efficiencies."

Larry Kluetsch Lead Consultant Kluetsch Consulting LLC





PAIVA NETTO EDUCATIONAL AND SOCIAL **ASSISTANCE CENTER**

NEWARK, NJ

"The Legion of Good Will has worked in the U.S. for 34 years. This is our first center here, and it is based on a well-established model that we use in 90 locations across six other countries. Our centers look at situations of poverty from the perspective of family, school and community together. We not only provide quality curriculum, but also infuse in the classroom experiences for the children to develop their sense of solidarity, of community-building, of being a global citizen. Our social workers work with teachers to provide quality services for the children, and also to the families. We want to provide families with opportunities to get better jobs, to be informed about their rights, to get out of situations of poverty.

"Our relationship with Newark was only natural because we quickly realized there was a very large Portuguese-speaking community from Portugal and Brazil. They were very familiar with our work from their own countries, and began contacting us to offer volunteer services and ways to connect.

"We have had ongoing programs in Newark for the last 18 years where we distribute free food baskets and school kits for families in need. We also have an educational program in the public schools called Good Will Students for Peace, that uses our unique pedagogical approach to help reduce violence, and promote quality education and social equity in the area.

programs far exceeds local capacity. Financing from the Leviticus Fund supported efforts to speed up delivery

> **PAIVA NETTO EDUCATIONAL AND SOCIAL ASSISTANCE** CENTER

\$626,020

CONSTRUCTION/ PERMANENT LOAN

96

CHILDREN SERVED, 1,300 FAMILIES

"This center is beneficial to the whole community and the neighbors are especially happy. The building had been a blight for almost two decades. The project was a challenge from the beginning because we had to pull together so many people to make it happen. But it shows the power of collaboration of individuals and community partners that put their good will into practice.

"We were counting only on resources from our donors and partners for this project, but the loan from Leviticus expedited the pace of construction. Leviticus has been a great supporter, not just in the sense of access to this loan, but also helping us manage this real estate transaction. Leviticus became one of our major partners to make this dream come true."

Danilo Parmegiani **Executive Director** Legion of Good Will U.S.



GATEWAY LOFTS

JAMESTOWN, NY

Leviticus provided two loans totaling \$584,639 to support the transformation of a former hardware finishing facility into a multifamily affordable and supportive housing development. Gateway Lofts is a collaboration between Southern Tier Environments for Living (STEL), a nonprofit affordable housing developer, and Community Helping Hands (CHH), a faith-based social services organization.

GATEWAY LOFTS AT A GLANCE

\$584,639

PREDEVELOPMENT LOAN

110 units

OF AFFORDABLE AND SUPPORTIVE HOUSING

41,000 sf OF COMMUNITY FACILITIES SPACE

"All of our projects have a lot of upfront costs. The biggest one by far is architectural plans. The construction-ready drawings for Gateway Lofts cost close to a million dollars.

"The brownfield investigation for Gateway was also expensive. The building had been a finishing plant for hardware used in furniture manufacturing, and the soil is contaminated with chemicals used in the process. We incurred large costs to investigate the contamination thoroughly, so there would be no surprises after we started construction.

"It used to be that developers would use their own resources to pay for the upfront costs, but as the costs have become larger, it has become common for developers to borrow the money for predevelopment.

"We hope to start construction on Gateway Lofts in September or October 2021. The building will provide 110-units of affordable housing, including 56 supportive units designated for special needs populations. The first floor will include more than 41,000 square feet of facilities space for CCH and other social service organizations.

"Without the support from Leviticus, STEL would have had to pay out of pocket for the upfront costs for Gateway Lofts, and we probably couldn't have afforded to do that. Even if we could have afforded it, having Leviticus help pay those costs allows us to do more projects. Gateway Lofts would have been a failed project if it wasn't for Leviticus. I can't express how happy I am that we found them. They are really great people to work with."

Steven Ald Director of Real Estate Development Southern Tier Environments for Living



HUDSON HILL

YONKERS, NY

Hudson Hill will provide much-needed affordable and supportive housing for southwest nonprofit developer and Westchester's largest provider of housing and services for the

"Hudson Hill is located not far from the Yonkers waterfront, which has received tremendous investment and is rapidly changing. But the Hudson Hill neighborhood itself hasn't had much investment. So this project is about investing in a community that is underserved and helping it become a place where people want to live.

"All of Hudson Hill's 113 units will be permanent affordable housing, and 45 units will be supportive housing for formerly homeless families. The supportive tenants will have an individualized living plan to make sure they get the community-based resources—including physical and mental health services, youth services for their children, and employment services—they need to thrive in independent living.

"What makes Hudson Hill truly unique is the green technology the building will incorporate. Every single material on the project is being selected for its energy efficiency. Westhab recently received a \$1 million award for the design of Hudson Hill through New York State's Buildings of Excellence competition. The project was selected for its low carbon performance, ability to be adopted broadly, and healthy and safe living environment.

"Westhab has great expertise in how to finance and develop affordable housing. What we don't have is a lot of early capital. The funding from Leviticus supported both the acquisition and the predevelopment costs of Hudson Hill. Leviticus provided the exact capital we needed, and because of it, I am very confident we are going to get to an amazing outcome for this community."

Richard Nightingale President and CEO Westhab, Inc.

HUDSON HILL AT A GLANCE

\$2,800,000

ACQUISITION AND PREDEVELOPMENT LOAN

113 units

AFFORDABLE AND SUPPORTIVE HOUSING + GREEN **DESIGN**

ADDITIONAL COMMUNITY INVESTMENTS

ABBOTT HOUSE

Irvington, NY \$1,000,000 mini permanent loan 1 nonprofit supported

Leviticus was a co-lender in a \$3.7 million loan with Sterling National Bank that refinanced Abbott House's existing debt, thus creating lower monthly payments. The cost savings safeguard the organization's community-based programs that care for abandoned, neglected, abused, and developmentally disabled children and adults within family foster care, group homes and various in-home and preventive family services.

BAILEY-HOLT HOUSE

Bailey House, Inc. & Housing Works, Inc. New York, NY \$900,000 predevelopment loan 76 affordable/supportive housing units

This project will redevelop an aging building that has served as a group home for people with AIDS since 1983. Leviticus' loan covered architectural and environmental testing costs necessary before construction can begin on a new facility to house people living with HIV/AIDS, mental illness or substance use disorders, and community residents earning at or below 60% of area median income.

HEMPSTEAD HOUSE

Southern Tier Environments for Living, Inc. Hempstead, NY \$706,087 predevelopment loan 65 affordable/supportive units

This loan, our second to STEL during 2020, supported preconstruction costs for a multifamily affordable housing development for adults with disabilities and low-income families on the site of a blighted, vacant building. A total of 52 supportive units will serve adults with intellectual or developmental disabilities, with the remaining 13 units accessible to households with incomes at or below 60% of area median income.

JO-LEN RESIDENTS ASSOCIATION, INC.

Marlborough, MA \$2,785,789 mini-permanent loan 123 homes preserved

This is our ninth participation loan with ROC USA Capital to support affordable housing preservation through resident purchases of manufactured home communities. The almost \$3.6 million in combined financing was used toward the purchase of this 16-acre, 123 home, 55+ age-restricted community where over 70% of the residents are very-low or extremely-low income.

LA CASA DE DON PEDRO, INC.

Newark, NJ \$236,484 two construction loans 2 affordable homes, with 2 accessory apartments

With a clear vision of how homeownership promotes community stability, La Casa continues its Lower Broadway Neighborhood effort to construct quality homes for low-income families. Two loans from Leviticus financed separate projects that will build two, three-bedroom homes for homebuyers earning 80% of area median income, and two, two-bedroom accessory apartments on land that had been vacant for over 15 years.

THE LANDING AT BURKE MEADOWS

Housing Visions Consultants Cazenovia, NY \$125,000 predevelopment loan 49 affordable housing units

A community-driven housing study that confirmed the unmet affordable housing need in this rural community in Madison County was the impetus for this new mixed-income development. Leviticus' loan covered predevelopment costs for the construction of 33 units for seniors in a two-story building, and 16 apartments for families within four townhome-style buildinas.

THE WINDHAM

Westhab, Inc. Yonkers, NY \$2.3 million permanent loan 15 affordable studios and 27 single-room-occupancy units

Westhab is a long-standing borrower and when it saw an opportunity to purchase a residential property it had leased for 37 years, it turned to Leviticus for financing. The project safeguards a much-needed mix of affordable and supportive studios and SROs in a rapidly gentrifying neighborhood in Westchester County, NY.

WEST LIBERTY COMMONS

Building Neighborhoods Together, Inc. Bridgeport, CT \$340,000 bridge loan 18 affordable housing units

This bridge loan supported the final construction phase of 18 mixed-income affordable townhomes that are part of an expansive housing and commercial redevelopment in the downtown west section of Bridgeport. The majority of the one-, two- and three-bedroom apartments will be accessible to very low-income households, and the building's design includes energy efficient features offering cost savings for the tenants.

WYSH HOUSE

Women and Families Center Meriden, CT \$600,000 mini-permanent loan 12 affordable housing units

This nonprofit is a first-time borrower, and used Leviticus' loan to cover some of the construction costs for a new residential facility to provide safe, stable housing for formerly homeless young adults. While Connecticut showed a downward trend in cases, it is estimated that 7,823 youth experienced homelessness or housing instability during 2020.

FINANCIAL SUMMARY

Financial Statements for the Years Ended December 31, 2020 and 2019

STATEMENT OF FINANCIAL POSITION

ASSETS	2020	2019
Cash and Investments	\$6,022,663	\$4,297,842
Restricted Cash	608,074	1,220,837
Notes Receivable - Projects	52,866,937	45,219,552
Allowance for Loan Losses	(3,022,779)	(2,444,869)
Other Assets	330,845	275,038
Total Assets	\$56,805,740	\$48,568,400
LIABILITIES		
Notes Payable	\$39,251,029	\$34,937,646
Other Liabilities	366,085	269,066
Total Liabilities	\$39,617,114	\$35,206,712
NET ASSETS		
Without Donor Restrictions	\$14,272,106	\$10,333,903
With Donor Restrictions	2,916,520	3,027,785
Total Net Assets	\$17,188,626	\$13,361,688
Total Liabilities and Net Assets	\$56,805,740	\$48,568,400

STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS

REVENUES AND SUPPORT	2020	2019
Grants and Contributions	\$3,319,945	\$1,477,256
Donated Services	272,930	136,850
Interest and Investments	2,694,846	2,197,363
Fees and Other Income	259,693	202,542
Net Assets Released from Restrictions	351,765	896,949
Total Revenue and Support	\$6,899,179	\$4,910,960
EXPENSES		
Program Expenses	\$2,736,896	\$2,493,215
Administration Expenses	291,761	280,229
Fundraising Expenses	43,584	13,443
Total Expenses	\$3,072,241	\$2,786,887
CHANGE IN NET ASSETS		
Change In Net Assets without Donor Restrictions	\$3,938,203	\$746,602
Change In Net Assets with Donor Restrictions	(111,265)	1,377,471
Change in Total Net Assets	\$3,826,938	\$2,124,073



GIVING TO LEVITICUS FUND

lending capacity and allow our donors to give back to the communities

INDIVIDUAL DONORS

Ionathan D. Beard & Rachel

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Congregation of Notre Dame, Wilton, CT

Congregation of the Blessed Sacrament, Cleveland, OH

Crusade for Family Prayer, North Easton, MA

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Daughters of the Holy Spirit, Putnam, CT

Daughters of Wisdom, Islip, NY

Discalced Carmelite Nuns, Beacon, NY

Dominican Sisters of Hope, Ossining, NY

Dominican Sisters of Peace, Columbus, OH

Dominican Sisters of Sparkill, NY

Felician Sisters of North America, Beaver Falls, PA

Franciscan Brothers of Brooklyn, NY

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Maryknoll Fathers and Brothers, Ossining, NY

Maryknoll Sisters, Ossining, NY

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Sisters Servants of the Immaculate Heart of Mary, Scranton, PA

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Society of the Holy Child Jesus, American Province, Rosemont, PA

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Ursuline Convent of St. Teresa, New Rochelle, NY

Ursuline Sisters of the Roman Union, Eastern Province, New Rochelle, NY

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Bon Secours Health System, Inc., Cincinnati, OH

Capital One, N.A.

Carmelite Communities, Inc., Beacon, NY

Carmelite Sisters for the Aged and Infirm, Germantown, NY

Carmelite Sisters of Charity, Washington, DC

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CDFI Fund - United States Treasury

CDFI Community Investment I, LLC

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220 White Plains Road, Suite 125
Tarrytown, New York 10591
P 914-909-4381 F 914-606-9006
www.leviticusfund.org

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